

Condensed Consolidated Financial Statements

For the Three and Six Months Ended June 30, 2025 and 2024

Condensed Consolidated Statement of Financial Position (unaudited) (stated in thousands of Canadian dollars)

| | As at | |
|---|---------------|-------------------|
| | June 30, 2025 | December 31, 2024 |
| ASSETS | | |
| Current assets | | |
| Accounts receivable | 449,278 | 454,096 |
| Financial derivative asset (note 10) | 9,747 | 22,116 |
| Income taxes receivable | 198 | 14 |
| Inventory | 423,021 | 447,051 |
| Prepaid expenses and deposits | 42,522 | 28,873 |
| | 924,766 | 952,150 |
| Property and equipment (note 5) | 377,248 | 371,535 |
| Right of use assets (note 6) | 101,809 | 96,553 |
| Intangible assets | 38,304 | 30,498 |
| Deferred income tax asset | 5,267 | 7,684 |
| Other assets | 22,627 | 20,123 |
| Goodwill | 65,023 | 60,788 |
| | 1,535,044 | 1,539,331 |
| LIABILITIES AND SHAREHOLDERS' EQUITY | | |
| Current liabilities | | |
| Accounts payable and accrued liabilities | 232,158 | 248,144 |
| Financial derivative liability (note 10) | 257 | _ |
| Dividends payable (note 11) | 9,347 | 6,760 |
| Income taxes payable | 11,400 | 16,161 |
| Current portion of deferred acquisition consideration | 6,126 | 5,391 |
| Current portion of lease obligations | 37,396 | 34,589 |
| | 296,684 | 311,045 |
| Long-term debt (note 7) | 373,917 | 344,888 |
| Lease obligations | 59,333 | 57,304 |
| Deferred acquisition consideration | 5,832 | 2,518 |
| Deferred income tax liability | 1,367 | 1,448 |
| Other long-term liabilities (note 9) | 8,324 | 7,898 |
| | 745,457 | 725,101 |
| Commitments (note 12) | | |
| Shareholders' equity | | |
| Common shares (note 8) | 457,528 | 502,045 |
| Contributed surplus | 34,262 | 37,246 |
| Retained earnings | 99,651 | 22,597 |
| Accumulated other comprehensive income | 198,146 | 252,342 |
| | 789,587 | 814,230 |
| | 1,535,044 | 1,539,331 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

Condensed Consolidated Statements of Net Income and Comprehensive Income (unaudited) (stated in thousands of Canadian dollars, except per share amounts)

| | Three Months Ended June 30, | | Six Months End | led June 30, |
|---|-----------------------------|---------|----------------|--------------|
| | 2025 | 2024 | 2025 | 2024 |
| | | | | |
| Revenue | 573,991 | 553,196 | 1,206,422 | 1,141,774 |
| Cost of sales | 439,491 | 412,171 | 925,846 | 855,089 |
| Gross margin | 134,500 | 141,025 | 280,576 | 286,685 |
| General and administrative expenses | 75,680 | 85,015 | 147,597 | 157,979 |
| Operating profit | 58,820 | 56,010 | 132,979 | 128,706 |
| Finance (income) costs | (5,164) | (5,121) | 12,365 | 1,798 |
| Other (income) | (55) | (681) | (193) | (1,727) |
| Income before taxes | 64,039 | 61,812 | 120,807 | 128,635 |
| Current income tax expense | 10,674 | 9,261 | 22,818 | 17,004 |
| Deferred income tax expense | 1,531 | 4,396 | 2,053 | 9,018 |
| Net income | 51,834 | 48,155 | 95,936 | 102,613 |
| Other comprehensive income (items that may be subsequently reclassified to net income): |) | | | |
| Unrealized foreign exchange (loss) gain on translation of foreign operations | (53,534) | 8,423 | (54,366) | 27,499 |
| Change in fair value of other assets, net of tax | 430 | (53) | 409 | (834) |
| Comprehensive income | (1,270) | 56,525 | 41,979 | 129,278 |
| Net income per share (note 8) | | | | |
| Basic | 0.23 | 0.20 | 0.43 | 0.44 |
| Diluted | 0.23 | 0.20 | 0.42 | 0.43 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

Condensed Consolidated Statements of Changes in Equity (unaudited) (stated in thousands of Canadian dollars)

| | Six Months Ended June 30, | |
|--|---------------------------|-----------|
| | 2025 | 2024 |
| | | |
| COMMON SHARES | | |
| Balance, beginning of period | 502,045 | 593,005 |
| Issued pursuant to stock-based compensation (note 8) | 8,029 | 8,851 |
| Issued pursuant to stock settled director fees | 84 | 86 |
| Common shares repurchased and canceled through NCIB (note 8) | (52,630) | (17,766) |
| Balance, end of period | 457,528 | 584,176 |
| CONTRIBUTED SURPLUS | | |
| Balance, beginning of period | 37,246 | 37,462 |
| Reclassified pursuant to stock-based compensation (note 8) | (8,029) | (8,851) |
| Stock-based compensation expense (note 9) | 5,045 | 6,371 |
| Balance, end of period | 34,262 | 34,982 |
| | | _ |
| RETAINED EARNINGS (DEFICIT) | | |
| Balance, beginning of period | 22,597 | (140,771) |
| Net income | 95,936 | 102,613 |
| Dividends declared (note 11) | (18,882) | (14,092) |
| Balance, end of period | 99,651 | (52,250) |
| ACCUMULATED OTHER COMPREHENSIVE INCOME | | |
| | 252 242 | 169 200 |
| Balance, beginning of period | 252,342 | 168,299 |
| Reclassification of cumulative translation adjustment relating to foreign operations | (239) | |
| Unrealized foreign exchange (loss) gain on translation of foreign operations | (54,366) | 27,499 |
| Change in fair value of other assets, net of tax | 409 | (834) |
| Balance, end of period | 198,146 | 194,964 |
| | 789,587 | 761,872 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|--|-----------------------------|-----------|---------------------------|----------|
| | 2025 | 2024 | 2025 | 2024 |
| CASH PROVIDED BY (USED IN): | | | | |
| OPERATING ACTIVITIES: | | | | |
| Net income | 51,834 | 48,155 | 95,936 | 102,613 |
| Adjustments for: | 31,034 | 40,133 | 73,730 | 102,013 |
| Depreciation and amortization | 25,487 | 20,948 | 50,253 | 40,643 |
| Stock-based compensation (note 9) | 2,854 | 4,066 | 5,045 | 6,371 |
| Other non-cash (income) loss | (4,367) | (15,577) | 5,342 | (21,748 |
| Deferred income tax expense | 1,531 | 4,396 | 2,053 | 9,018 |
| Gain on disposal of assets | (689) | (428) | (4,160) | (1,172 |
| Funds flow from operations | 76,650 | 61,560 | 154,469 | 135,725 |
| Change in non-cash working capital (note 13) | (10,656) | 21,685 | (28,384) | 33,848 |
| Change in hor cash working capital (note 15) | 65,994 | 83,245 | 126,085 | 169,573 |
| | | | | |
| FINANCING ACTIVITIES: Repayment of lease obligations | (11,333) | (8,348) | (20,871) | (16,048 |
| Repayment of Canadian Term Loan Facility | (11,555) | (250,000) | (20,071) | (250,000 |
| Net proceeds from Senior Notes issuance | | 195,647 | | 195,647 |
| Increase (decrease) in Senior Facility | 19,596 | 5,938 | 28,381 | (29,224 |
| Shareholder dividends | (9,535) | (7,036) | (16,295) | (12,937 |
| Common shares repurchased and cancelled through NCIB (note 8) | (31,336) | (7,030) | (52,630) | (17,766 |
| Common shares reputeriased and cancerted unough iverb (note o) | (32,608) | (63,799) | (61,415) | (130,328 |
| | | | | |
| INVESTING ACTIVITIES: | | | | |
| Investment in property and equipment | (21,859) | (20,693) | (52,105) | (41,680 |
| Investment in intangible assets | (3,327) | (1,786) | (6,191) | (1,903 |
| Distribution of other assets | (3,281) | 1,447 | (3,060) | 1,464 |
| Deferred acquisition consideration | _ | _ | (2,871) | _ |
| Business combination (note 4) | (6,975) | _ | (6,975) | _ |
| Proceeds on disposal of assets | 2,056 | 1,586 | 6,532 | 2,874 |
| | (33,386) | (19,446) | (64,670) | (39,245 |
| CHANGE IN CASH: | _ | _ | _ | |
| Cash, beginning of period | _ | _ | _ | _ |
| Cash, end of period | _ | _ | _ | _ |
| SUPPLEMENTARY CASH FLOW DISCLOSURE | | | | |
| SULL PRINTAR I CASH LEOM DISCEOSUKE | 11,931 | 6,446 | 17,362 | 17,947 |
| Interest paid | 11,931 | 0,440 | 1/4504 | |

Notes to the Condensed Consolidated Financial Statements (unaudited) (stated in thousands of Canadian dollars, except for share and per share amounts)

1. The Company

CES Energy Solutions Corp. (the "Company" or "CES") is a company domiciled in Canada and is incorporated under the Business Corporations Act (Alberta). CES' principal place of business is located at Suite 1400, 332 – 6th Avenue SW, Calgary, Alberta, Canada T2P 0B2. The condensed consolidated financial statements of the Company as at and for the three and six months ended June 30, 2025 and 2024 comprise the accounts of the Company and its subsidiaries (together referred to as the "Company" or "CES").

CES' core business is to design, implement, and manufacture technically advanced consumable fluids and specialty chemicals for the North American oil and gas industry. CES operates under the following trade names and brands: AES Drilling Fluids, AES Completion Services, Jacam Catalyst, Superior Weighting Products, Canadian Energy Services, PureChem Services, StimWrx Energy Services, Sialco Materials, and Clear Environmental Solutions.

2. Basis of Presentation

Statement of Compliance

These condensed consolidated financial statements have been prepared by management of the Company in accordance with International Accounting Standard ("IAS") 34, "Interim Financial Reporting" and accordingly, do not include all disclosures required for annual financial statements. These condensed consolidated financial statements should be read in conjunction with the most recent audited annual consolidated financial statements and the notes thereto for the year ended December 31, 2024. These condensed consolidated financial statements were authorized for issue by the Company's Board of Directors on August 7, 2025.

3. Material Accounting Policy Information, Estimates and Judgments

These condensed consolidated financial statements have been prepared following the same accounting principles and methods of computation as outlined in the Company's annual consolidated financial statements for the year ended December 31, 2024. A description of accounting standards and interpretations that have been adopted by the Company can be found in the notes of the annual consolidated financial statements for the year ended December 31, 2024.

The preparation of the condensed consolidated financial statements requires management to make assumptions and estimates that affect the reported amounts of assets and liabilities at the date of the financial statements and reported amounts of income and expenses during the reporting period. These condensed consolidated financial statements include estimates, which by their nature, are uncertain. These assumptions and associated estimates are based on historical experience and other factors that are considered to be relevant. As such, actual results may differ from estimates and the effect of such differences may be material. Significant estimates and judgements used in the preparation of these condensed consolidated financial statements remained unchanged from those disclosed in the Company's annual consolidated financial statements for the year ended December 31, 2024.

4. Business Combination

Fossil Fluids LLC.

On June 1, 2025, CES closed the acquisition of substantially all of the business assets of Fossil Fluids LLC. ("Fossil Fluids"). Fossil Fluids provides independent drilling fluids solutions for the upstream oil and gas industry, with a focus on servicing the Mid-Continent region. Operating under AES Drilling Fluids, the acquisition augments the Company's regional operations and will be enhanced by CES' advanced technology and supply chain capabilities, extensive customer reach in its North American platform, and vertically integrated business model.

The aggregate purchase price was \$14,192 consisting of \$6,975 in cash consideration and \$7,217 in deferred consideration, which is payable in cash as an earn-out upon achieving certain EBITDA thresholds over a three-year period post close, with an estimated range of potential outcomes for settlement of \$2,902 to \$7,217. In conjunction with the acquisition, the Company recorded \$80 in transaction costs to general and administrative expenses during the three and six months ended June 30, 2025.

Notes to the Condensed Consolidated Financial Statements (unaudited) (stated in thousands of Canadian dollars, except for share and per share amounts)

The Company's purchase price allocation for the Fossil Fluids acquisition is as follows:

| Allogation | of | | |
|------------|----------|------|-------|
| Allocation | ot nurci | nase | price |

| Auocanon of purchase price | |
|----------------------------|--------|
| Property and equipment | 55 |
| Intangible assets | 6,716 |
| Goodwill | 7,421 |
| Total assets acquired | 14,192 |
| | |
| Consideration given | |
| Cash consideration | 6,975 |
| Deferred consideration | 7,217 |
| Deferred consideration | 7,217 |

From the date of this acquisition to June 30, 2025, Fossil Fluids contributed an estimated \$3,275 of revenue to the Company. The amount of profit or loss attributable to the acquisition from the date of acquisition to June 30, 2025, and the amount of revenue or profit or loss attributable to the acquisition as if the business combination had been completed on January 1, 2025, is not readily determinable. The goodwill recognized on the acquisition is primarily attributed to the synergies existing within the acquired businesses, the synergies which will contribute to operational efficiencies within the rest of the Company and the assembled workforce. The goodwill is expected to be deducted straight-line over 15 years for US tax purposes.

5. Property and Equipment

| Balance at December 31, 2024 | 371,535 |
|---------------------------------------|----------|
| Additions | 47,529 |
| Additions from business combination | 55 |
| Transfers | 3,184 |
| Disposals, net of depreciation | (1,138) |
| Depreciation | (27,929) |
| Effect of movements in exchange rates | (15,988) |
| Balance at June 30, 2025 | 377,248 |

6. Right of Use Assets

| Balance at December 31, 2024 | 96,553 |
|---------------------------------------|----------|
| Additions | 33,392 |
| Transfers | (3,244) |
| Disposals, net of depreciation | (1,923) |
| Depreciation | (19,044) |
| Effect of movements in exchange rates | (3,925) |
| Balance at June 30, 2025 | 101,809 |

Notes to the Condensed Consolidated Financial Statements (unaudited) (stated in thousands of Canadian dollars, except for share and per share amounts)

7. Long-Term Debt

The Company's long-term debt is comprised of the following balances:

| | As | As at | | |
|------------------------------------|---------------|-------------------|--|--|
| | June 30, 2025 | December 31, 2024 | | |
| Senior Facility | 179,142 | 149,826 | | |
| Senior Notes | 200,000 | 200,000 | | |
| | 379,142 | 349,826 | | |
| Less: unamortized debt issue costs | (5,225) | (4,938) | | |
| Total long-term debt | 373,917 | 344,888 | | |

Senior Facility

On April 28, 2025, the Company entered into an amended and restated credit agreement with respect to its syndicated and operating credit facilities (the "Senior Facility"). The total size of the Senior Facility is approximately C\$ equivalent \$550,000, consisting of a Canadian facility of \$400,000 and a US facility US\$110,000. The Senior Facility matures on November 24, 2028, and is secured by substantially all of the Company's assets, and includes customary terms, conditions and covenants.

Amounts drawn on the Senior Facility incur interest at the bank's prime rate or US base rate plus an applicable pricing margin ranging from 0.25% to 1.50% or CORRA or SOFR rates plus an applicable pricing margin ranging from 1.25% to 2.50%. The Senior Facility has a standby fee ranging from 0.25% to 0.50%. The applicable pricing margins and standby fees are based on a sliding scale of Total Net Debt to EBITDA ratio.

As at June 30, 2025, the Senior Facility had a net draw of \$177,347 (December 31, 2024 - \$148,756), with capitalized transaction costs of \$1,795 (December 31, 2024 - \$1,070). Transaction costs attributable to the Senior Facility are recorded as part of the facility and amortized to finance costs over the remaining term.

As at June 30, 2025, the Company was in compliance with the terms and covenants of its lending agreements, as outlined below:

| | | Covenant |
|---|--------|-------------------|
| Total Net Debt to EBITDA for the four quarters ended | 1.213 | Not to exceed 4.0 |
| Net Senior Debt to EBITDA for the four quarters ended | 0.633 | Not to exceed 3.0 |
| EBITDA to Interest Expense, for the four quarters ended | 11.307 | Must exceed 2.5 |

Senior Notes

At June 30, 2025, the Company had \$200,000 of outstanding principal on senior unsecured notes (the "Senior Notes") due on May 24, 2029. The Senior Notes incur interest at a rate of 6.875% per annum and interest is payable semi-annually on May 24 and November 24. The Senior Notes contain certain early redemption options, whereby the Company can choose to redeem all of or a portion of at various redemption prices, which include the principal amount plus any accrued and unpaid interest to the applicable redemption date. The Company has the ability to redeem all of its outstanding Senior Notes on or after May 24, 2026. The Senior Notes are unsecured, ranking equal in right of payment to all existing and future unsecured indebtedness, and have been guaranteed by the Company's current and future subsidiaries. Certain restrictions exist relating to items such as making restricted payments and incurring additional debt.

For the three and six months ended June 30, 2025, the Company recorded \$8,990 and \$17,991 (2024 - \$9,315 and \$19,228) in interest expense related to its long-term debt and lease balances, including the amortization of debt issue costs.

Notes to the Condensed Consolidated Financial Statements (unaudited) (stated in thousands of Canadian dollars, except for share and per share amounts)

Scheduled principal payments on the Company's long-term debt at June 30, 2025, are as follows:

| 2025 - 6 months | _ |
|---------------------|---------|
| 2026 | _ |
| 2027 | _ |
| 2028 | 179,142 |
| 2029 and thereafter | 200,000 |
| | 379,142 |

8. Share Capital

a) Authorized and issued common shares

The Company is authorized to issue an unlimited number of common shares. A summary of the changes to common share capital is presented below:

| | Six Months Ended June 30, 2025 | | Year Ended December 31, 2024 | |
|---|-----------------------------------|----------|---------------------------------|-----------|
| | Number of Shares | Amount | Number of Shares | Amount |
| Balance, beginning of period | 225,329,085 | 502,045 | 236,042,566 | 593,005 |
| Issued pursuant to stock-based compensation | 2,123,191 | _ | 4,429,999 | _ |
| Contributed surplus related to stock-based compensation | _ | 8,029 | _ | 11,930 |
| Issued pursuant to stock settled director fee | 9,922 | 84 | 32,750 | 171 |
| Common shares repurchased and canceled through NCIB | (7,521,956) | (52,630) | (15,176,230) | (103,061) |
| Balance, end of period | 219,940,242 | 457,528 | 225,329,085 | 502,045 |

b) Normal Course Issuer Bid ("NCIB")

On July 22, 2024, the Company renewed its previous NCIB to repurchase for cancellation up to 19,198,719 common shares, being 10% of the public float of common shares at the time of renewal. The renewed NCIB had a termination date of July 21, 2025, or such earlier date as the maximum number of common shares are purchased pursuant to the NCIB or the NCIB is completed or is terminated at the Company's election. As at July 18, 2025, the Company had repurchased the maximum number of common shares and completed the current NCIB. A summary of the Company's NCIB program, excluding any associated taxes on share repurchases, is presented below:

| | Renewed NCIB July 22, 2024 to June 30, 2025 | Six Months Ended June 30, 2025 | Since Inception July 17, 2018 to June 30, 2025 |
|---|---|-----------------------------------|--|
| Common shares repurchased and canceled through NCIB | 18,122,056 | 7,521,956 | 76,751,443 |
| Cash outlay | 135,643 | 51,917 | 289,689 |
| Average price per share | 7.48 | 6.90 | 3.77 |

On July 22, 2025, the Company renewed the previous NCIB to repurchase for cancellation up to 18,911,524 common shares, being 10.0% of the public float of common shares at the time of renewal. The renewed NCIB will terminate on July 21, 2026, or such earlier date as the maximum number of common shares are purchased pursuant to the NCIB or the NCIB is completed or is terminated at the Company's election.

As at June 30, 2025, the Company has repurchased 76,751,443 or approximately 28% of the common shares outstanding since inception of the NCIB programs on July 17, 2018. Subsequent to June 30, 2025, the Company repurchased 1,076,663 additional shares at a weighted average price of \$7.18 for a total of \$7,728.

Notes to the Condensed Consolidated Financial Statements (unaudited) (stated in thousands of Canadian dollars, except for share and per share amounts)

c) Net income per share

In calculating the basic and diluted net income per share for the three and six months ended June 30, 2025 and 2024, the weighted average number of shares used in the calculation is shown in the table below:

| | Three Months Ended June 30, | | Six Months End | ed June 30, |
|--|-----------------------------|-------------|----------------|-------------|
| | 2025 | 2024 | 2025 | 2024 |
| Net income | 51,834 | 48,155 | 95,936 | 102,613 |
| Weighted average number of shares outstanding: | | | | |
| Basic shares outstanding | 221,616,603 | 235,162,870 | 223,328,099 | 234,768,108 |
| Effect of dilutive shares | 2,645,320 | 4,240,026 | 2,968,967 | 4,639,550 |
| Diluted shares outstanding | 224,261,923 | 239,402,896 | 226,297,066 | 239,407,658 |
| Net income per share - basic | 0.23 | 0.20 | 0.43 | 0.44 |
| Net income per share - diluted | 0.23 | 0.20 | 0.42 | 0.43 |

For the three and six months ended June 30, 2025, and 2024, there were no anti-dilutive RSUs.

9. Stock-Based Compensation

For the three and six months ended June 30, 2025, stock-based compensation expense of \$3,946 and \$4,919, respectively, (2024 – \$18,489 and \$28,130, respectively) was recorded in general and administrative expenses relating to the Company's stock-based compensation plans. As at June 30, 2025, a total of 10,997,012 common shares were reserved for issuance under the Company's Restricted Share Unit Plan and Stock Settled Director Fee Program, of which 8,348,392 common shares remained available for grant.

a) Restricted Share Unit ("RSU") Plan

CES' RSU Plan provides incentives to eligible employees, officers, and directors of the Company through the issuance of RSUs. The RSUs generally vest from one year, and up to three years, on the anniversary from the date of grant, subject to other such vesting schedules or conditions as determined by the Board of Directors. Throughout the vesting period, holders of RSUs will be entitled to the dividend equivalents in the form of additional RSUs on each dividend payment date, to be held in the RSU account until such time as the awards have vested. A summary of changes under the RSU plan is presented below:

| | Six Months Ended June 30, 2025 | | Year Ended December 31, 2024 | |
|------------------------------|--------------------------------|------------------|------------------------------|------------------|
| | Restricted Share Units | Average Price | Restricted Share Units | Average Price |
| Balance, beginning of period | 3,619,138 | 3.96 | 5,342,676 | 2.50 |
| Granted during the period | 1,120,008 | 7.07 | 2,637,430 | 4.82 |
| Reinvested during the period | 32,665 | 4.85 | 96,009 | 3.32 |
| Vested during the period | (2,123,191) | 3.78 | (4,429,999) | 2.69 |
| Forfeited during the period | _ | _ | (26,978) | 4.73 |
| Balance, end of period | 2,648,620 | 5.43 | 3,619,138 | 3.96 |
| | | | | |

Included in the stock-based compensation expense for the three and six months ended June 30, 2025 is an expense of \$2,854 and \$5,045, respectively, (2024 - \$4,066 and \$6,371, respectively) relating to the Company's RSU Plan. The stock-based compensation costs for RSUs granted are based on the five day volume weighted average share price at the date of grant. The amount of compensation expense associated with awards granted during the six months ended June 30, 2025, was reduced by an estimated weighted average forfeiture rate of 0.30% (2024 - 0.48%) per year at the date of grant.

Notes to the Condensed Consolidated Financial Statements (unaudited) (stated in thousands of Canadian dollars, except for share and per share amounts)

b) Phantom Share Unit ("PSU") Plan

CES' PSU Plan provides cash-settled incentives to eligible non-executive employees and consultants of the Company through the issuance of PSUs. The PSUs generally vest over three years, on the anniversary from the date of grant, subject to other such vesting schedules or conditions as determined by the Plan Administrator. Throughout the vesting period, holders of PSUs will be entitled to the dividend equivalents in the form of additional PSUs on each dividend record date, to be held in the PSU account until such time as the awards have vested. A summary of changes under the PSU plan is presented below:

| | Six Months Ended June 30, 2025 | Year Ended December 31, 2024 |
|------------------------------|-----------------------------------|---------------------------------|
| | Phantom Share Units | Phantom Share Units |
| Balance, beginning of period | 5,025,015 | 6,480,451 |
| Granted during the period | 77,121 | 1,644,866 |
| Reinvested during the period | 61,483 | 144,040 |
| Vested during the period | (3,164) | (3,118,210) |
| Forfeited during the period | (65,996) | (126,132) |
| Balance, end of period | 5,094,459 | 5,025,015 |

Included in the stock-based compensation expense for the three and six months ended June 30, 2025, is an expense of \$1,092 and a recovery of \$126, respectively, (2024 - expense of \$14,423 and \$21,759, respectively) relating to the Company's PSU Plan. The amount of compensation expense associated with awards granted during the six months ended June 30, 2025, was reduced by an estimated weighted average forfeiture rate of 2.77% per year at the date of grant. As at June 30, 2025, \$17,494 (December 31, 2024 - \$18,071) was included in accounts payable and accrued liabilities and \$8,324 (December 31, 2024 - \$7,898) was included in other long-term liabilities for outstanding PSUs.

10. Financial Derivatives

The Company periodically enters into foreign currency and equity derivative contracts to manage its exposure to upcoming USD denominated purchases and mitigate equity price risk, respectively. As of June 30, 2025, the Company had a financial derivative asset of \$9,747 (December 31, 2024 - \$22,116) and a financial derivative liability of \$257 (December 31, 2024 - \$nil) relating to outstanding derivative contracts. A summary of financial derivative gains and losses recognized in finance costs is presented below:

| _ | Three Months Ended June 30, | | Six Months Ended June 30, | |
|----------------------------------|-----------------------------|--------|---------------------------|--------|
| | 2025 | 2024 | 2025 | 2024 |
| Financial derivative (loss) gain | (3,412) | 16,134 | (12,782) | 22,817 |

As June 30, 2025, the Company entered into the following foreign exchange USD forward purchase contracts to manage its exposure to upcoming USD denominated purchases pursuant to its Canadian and US operations:

| Period | Notional Balance | Contract Type | Settlement | Average USDCAD Exchange Rate |
|----------------|------------------|---------------------|-------------------|---------------------------------|
| July 2025 | US\$4,000 | Deliverable Forward | Physical Purchase | 1.3750 |
| August 2025 | US\$4,000 | Deliverable Forward | Physical Purchase | 1.3750 |
| September 2025 | US\$4,000 | Deliverable Forward | Physical Purchase | 1.3750 |
| October 2025 | US\$4,000 | Deliverable Forward | Physical Purchase | 1.3750 |
| November 2025 | US\$4,000 | Deliverable Forward | Physical Purchase | 1.3750 |
| December 2025 | US\$4,000 | Deliverable Forward | Physical Purchase | 1.3750 |
| Total | US\$24,000 | | | 1.3750 |

Notes to the Condensed Consolidated Financial Statements (unaudited) (stated in thousands of Canadian dollars, except for share and per share amounts)

The following table details the outstanding equity derivative contracts as of June 30, 2025:

| Period | Price | Contract | Notional Principal | Number of Units |
|-----------|--------|----------|--------------------|-----------------|
| July 2025 | 3.4268 | Swap | 6,857 | 2,001,074 |
| July 2026 | 3.9882 | Swap | 5,471 | 1,371,771 |
| July 2027 | 7.5000 | Swap | 2,970 | 396,000 |
| | 4.0591 | | 15,298 | 3,768,845 |

11. Dividends

The Company declared dividends to holders of common shares for the six months ended June 30, 2025, as follows:

| | Dividend Record Date | Dividend Payment Date | Per Common Share | Total |
|--------------------------|-------------------------|--------------------------|---------------------|--------|
| March 2025 | Mar 31 | Apr 15 | 0.0425 | 9,535 |
| June 2025 | Jun 30 | Jul 15 | 0.0425 | 9,347 |
| Total dividends declared | | | 0.0850 | 18,882 |

12. Commitments

The Company has commitments related to short-term leases, leases of low-value assets, variable payments associated with long-term leases, and inventory and capital commitments as at June 30, 2025, with payments due as follows:

| Less than 1 year | 21,772 |
|------------------|----------|
| 1-5 years | 43,996 |
| 5+ years | <u> </u> |
| Total | 65,768 |

Payments denominated in foreign currencies have been translated using the June 30, 2025, exchange rate.

The Company is also involved in litigation and disputes arising in the normal course of operations. Management is of the opinion that any potential litigation will not have a material adverse impact on the Company's financial position or results of operations, and therefore, provisions for outstanding litigation and potential claims are included in accounts payable and accrued liabilities.

13. Supplemental Information

The changes in non-cash working capital were as follows:

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|---|-----------------------------|----------|---------------------------|---------|
| | 2025 | 2024 | 2025 | 2024 |
| (Increase) decrease in current assets: | | | | |
| Accounts receivable ⁽¹⁾ | 46,059 | 51,226 | 4,634 | 24,536 |
| Inventory | 19,529 | (4,708) | 24,030 | (3,141) |
| Prepaid expenses and deposits | (12,200) | (11,222) | (13,649) | (2,746) |
| Increase (decrease) in current liabilities: | | | | |
| Accounts payable and accrued liabilities ⁽²⁾ | (40,661) | (16,923) | (20,320) | 3,342 |
| Effects of movement in exchange rate | (23,807) | 4,264 | (24,320) | 14,368 |
| | (11,080) | 22,637 | (29,625) | 36,359 |
| Relating to: | | | | |
| Operating activities | (10,656) | 21,685 | (28,384) | 33,848 |
| Investing activities | (424) | 952 | (1,241) | 2,511 |

⁽¹⁾Includes income taxes receivable.

 $^{^{(2)}}$ Includes income taxes payable and other long-term liabilities relating to the cash-settled PSU plan.

Notes to the Condensed Consolidated Financial Statements (unaudited) (stated in thousands of Canadian dollars, except for share and per share amounts)

For the three and six months ended June 30, 2025 and 2024, changes in non-cash working capital relating to investing activities have been included in "Investment in property and equipment" on the condensed consolidated statements of cash flows.

14. Geographical Information

Geographical information relating to the Company's activities is as follows:

| | | Revenue | | | |
|---------------|--------------------|-----------------------------|-----------|-----------|--|
| | Three Months Ended | Three Months Ended June 30, | | June 30, | |
| | 2025 | 2024 | 2025 | 2024 | |
| United States | 405,557 | 390,924 | 808,018 | 778,598 | |
| Canada | 168,434 | 162,272 | 398,404 | 363,176 | |
| | 573,991 | 553,196 | 1,206,422 | 1,141,774 | |

| | Long-Term | Long-Term Assets ⁽¹⁾ | | |
|---------------|---------------|---------------------------------|--|--|
| | June 30, 2025 | December 31, 2024 | | |
| United States | 462,638 | 439,432 | | |
| Canada | 142,373 | 140,065 | | |
| | 605,011 | 579,497 | | |

⁽¹⁾ Includes: Property and equipment, right of use assets, intangible assets, other assets and goodwill.

Information

STOCK EXCHANGE LISTINGS

Toronto Stock Exchange Trading Symbol: CEU

OTC

Trading Symbol: CESDF

BOARD OF DIRECTORS

Kyle D. Kitagawa^{1,2} Chairman

John M. Hooks^{2,3}

Spencer D. Armour III^{2,3}

Stella Cosby^{3,4}

Ian Hardacre^{1,4}

Joe Wright^{1,4}

Kenneth E. Zinger

¹Member of the Audit Committee

²Member of the Compensation Committee

³Member of the Corporate Governance and Nominating Committee

⁴Member of the Health, Safety and Environment Committee

EXECUTIVE OFFICERS

Kenneth E. Zinger President & Chief Executive Officer President, Canadian Operations

Anthony M. Aulicino

Executive Vice President & Chief Financial Officer

Vernon J. Disney

President, US Production Chemicals

James F. Strickland

President, US Drilling Fluids

CORPORATE SECRETARY

Matthew S. Bell

AUDITORS

Deloitte LLP Calgary, AB

BANKERS

Scotiabank Canada, Calgary, AB

LEGAL COUNSEL

Stikeman Elliot, LLP, Calgary, AB Crowe & Dunlevy, Oklahoma City, OK

REGISTRAR & TRANSFER AGENT

Computershare Investor Services Inc. Calgary, AB and Toronto, ON

CORPORATE OFFICE

Suite 1400, 332 – 6th Avenue SW Calgary, AB T2P 0B2

Phone: 403-269-2800 Toll Free: 1-888-785-6695 Fax: 403-266-5708

US BUSINESS UNITS

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Houston, TX 77079 Phone: 281-556-5628 Toll Free: 1-888-556-4533 Fax: 281-589-7150

Jacam Catalyst LLC 11999 East Highway 158 Gardendale, TX 79758 Phone: 432-563-0727 Fax: 432-224-1038

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PureChem Services

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Sialco Materials Ltd. 6605 Dennett Place Delta, BC V4G 1N4 Phone: 604-940-4777 Toll Free: 1-800-335-0122

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Clear Environmental Solutions Suite 720, 736 – 8th Avenue SW

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