



**CES Energy**  
Solutions

**Condensed Consolidated Financial Statements**

**For the Three Months Ended March 31, 2024 and 2023**

**CES Energy Solutions Corp.**

Condensed Consolidated Statement of Financial Position (unaudited)  
(stated in thousands of Canadian dollars)

|   | As at            |                   |
|---|------------------|-------------------|
|   | March 31, 2024   | December 31, 2023 |
| <b>ASSETS</b>   |                  |                   |
| Current assets  |                  |                   |
| Accounts receivable                                   | 468,532          | 441,836           |
| Financial derivative asset                            | 11,412           | 5,085             |
| Income taxes receivable                               | 60               | 66                |
| Inventory   | 407,033          | 408,600           |
| Prepaid expenses and deposits                         | 16,709           | 25,185            |
|   | <b>903,746</b>   | <b>880,772</b>    |
| Property and equipment (note 4)                       | 323,203          | 306,475           |
| Right of use assets (note 5)                          | 74,186           | 75,640            |
| Intangible assets                                     | 23,893           | 25,993            |
| Deferred income tax asset                             | 12,091           | 16,467            |
| Other assets  | 19,275           | 18,510            |
| Goodwill  | 54,716           | 53,408            |
|   | <b>1,411,110</b> | <b>1,377,265</b>  |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>           |                  |                   |
| Current liabilities                                   |                  |                   |
| Accounts payable and accrued liabilities              | 246,667          | 234,349           |
| Financial derivative liability                        | —                | 120               |
| Dividends payable (note 9)                            | 7,036            | 5,901             |
| Income taxes payable                                  | 12,999           | 7,638             |
| Current portion of deferred acquisition consideration | 2,706            | 1,423             |
| Current portion of lease obligations                  | 26,899           | 27,980            |
| Current portion of long-term debt (note 6)            | 31,200           | 20,800            |
|   | <b>327,507</b>   | <b>298,211</b>    |
| Long-term debt (note 6)                               | 323,872          | 369,816           |
| Lease obligations                                     | 44,107           | 45,121            |
| Deferred acquisition consideration                    | —                | 1,320             |
| Deferred income tax liability                         | 1,585            | 1,643             |
| Other long-term liabilities (note 8)                  | 5,745            | 3,159             |
|   | <b>702,816</b>   | <b>719,270</b>    |
| Commitments (note 10)                                 |                  |                   |
| Shareholders' equity                                  |                  |                   |
| Common shares (note 7)                                | 582,318          | 593,005           |
| Contributed surplus                                   | 32,731           | 37,462            |
| Deficit   | (93,349)         | (140,771)         |
| Accumulated other comprehensive income                | 186,594          | 168,299           |
|   | <b>708,294</b>   | <b>657,995</b>    |
|   | <b>1,411,110</b> | <b>1,377,265</b>  |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**CES Energy Solutions Corp.**Condensed Consolidated Statements of Net Income and Comprehensive Income (unaudited)  
(stated in thousands of Canadian dollars, except per share amounts)

|   | Three Months Ended March 31, |         |
|---|------------------------------|---------|
|   | 2024                         | 2023    |
| Revenue   | 588,578                      | 557,696 |
| Cost of sales   | 442,918                      | 441,383 |
| Gross margin  | 145,660                      | 116,313 |
| General and administrative expenses   | 72,964                       | 61,259  |
| Operating profit  | 72,696                       | 55,054  |
| Finance costs   | 6,919                        | 10,482  |
| Other (income) loss   | (1,046)                      | 77      |
| Income before taxes   | 66,823                       | 44,495  |
| Current income tax expense  | 7,743                        | 3,277   |
| Deferred income tax expense   | 4,622                        | 8,216   |
| Net income  | 54,458                       | 33,002  |
| Other comprehensive income (items that may be subsequently reclassified to net income): |                              |         |
| Unrealized foreign exchange gain (loss) on translation of foreign operations            | 19,076                       | (485)   |
| Change in fair value of other assets, net of tax  | (781)                        | 248     |
| Comprehensive income  | 72,753                       | 32,765  |
| Net income per share (note 7)   |                              |         |
| Basic   | 0.23                         | 0.13    |
| Diluted   | 0.23                         | 0.13    |

*The accompanying notes are an integral part of these condensed consolidated financial statements.*

**CES Energy Solutions Corp.**Condensed Consolidated Statements of Changes in Equity (unaudited)  
(stated in thousands of Canadian dollars)

|  | Three Months Ended March 31, |                |
|--|------------------------------|----------------|
|  | 2024                         | 2023           |
| <b>COMMON SHARES</b>   |                              |                |
| Balance, beginning of period   | 593,005                      | 658,820        |
| Issued pursuant to stock-based compensation (note 7)                         | 7,036                        | 2,057          |
| Issued pursuant to stock settled director fees                               | 43                           | 43             |
| Common shares repurchased and canceled through NCIB (note 7)                 | (17,766)                     | (4,214)        |
| Balance, end of period   | 582,318                      | 656,706        |
| <b>CONTRIBUTED SURPLUS</b>   |                              |                |
| Balance, beginning of period   | 37,462                       | 34,866         |
| Reclassified pursuant to stock-based compensation (note 7)                   | (7,036)                      | (4,238)        |
| Stock-based compensation expense (note 8)                                    | 2,305                        | 1,725          |
| Balance, end of period   | 32,731                       | 32,353         |
| <b>DEFICIT</b>   |                              |                |
| Balance, beginning of period   | (140,771)                    | (272,076)      |
| Net income   | 54,458                       | 33,002         |
| Dividends declared (note 9)  | (7,036)                      | (5,103)        |
| Balance, end of period   | (93,349)                     | (244,177)      |
| <b>ACCUMULATED OTHER COMPREHENSIVE INCOME</b>                                |                              |                |
| Balance, beginning of period   | 168,299                      | 187,439        |
| Unrealized foreign exchange gain (loss) on translation of foreign operations | 19,076                       | (485)          |
| Change in fair value of other assets, net of tax                             | (781)                        | 248            |
| Balance, end of period   | 186,594                      | 187,202        |
|  | <b>708,294</b>               | <b>632,084</b> |

*The accompanying notes are an integral part of these condensed consolidated financial statements.*

**CES Energy Solutions Corp.**Condensed Consolidated Statements of Cash Flows (unaudited)  
(stated in thousands of Canadian dollars)

|   | Three Months Ended March 31, |          |
|---|------------------------------|----------|
|   | 2024                         | 2023     |
| CASH PROVIDED BY (USED IN):                                   |                              |          |
| OPERATING ACTIVITIES:   |                              |          |
| Net income  | 54,458                       | 33,002   |
| Adjustments for:  |                              |          |
| Depreciation and amortization                                 | 19,695                       | 18,910   |
| Stock-based compensation (note 8)                             | 2,305                        | 1,725    |
| Other non-cash (income) loss                                  | (6,171)                      | 1,500    |
| Deferred income tax expense                                   | 4,622                        | 8,216    |
| Gain on disposal of assets                                    | (744)                        | (728)    |
| Funds flow from operations                                    | 74,165                       | 62,625   |
| Change in non-cash working capital (note 11)                  | 12,163                       | 10,613   |
|   | 86,328                       | 73,238   |
| FINANCING ACTIVITIES:   |                              |          |
| Repayment of lease obligations                                | (7,700)                      | (5,460)  |
| Decrease in Senior Facility                                   | (35,162)                     | (41,565) |
| Shareholder dividends   | (5,901)                      | (5,090)  |
| Settlement of restricted share units                          | —                            | (2,181)  |
| Common shares repurchased and cancelled through NCIB (note 7) | (17,766)                     | (4,214)  |
|   | (66,529)                     | (58,510) |
| INVESTING ACTIVITIES:   |                              |          |
| Investment in property and equipment                          | (20,987)                     | (14,277) |
| Investment in intangible assets                               | (117)                        | (86)     |
| Distribution of (investment in) other assets                  | 17                           | (99)     |
| Deferred acquisition consideration                            | —                            | (1,518)  |
| Proceeds on disposal of assets                                | 1,288                        | 1,252    |
|   | (19,799)                     | (14,728) |
| CHANGE IN CASH:   |                              |          |
| Cash, beginning of period                                     | —                            | —        |
| Cash, end of period   | —                            | —        |
| SUPPLEMENTARY CASH FLOW DISCLOSURE                            |                              |          |
| Interest paid   | 11,501                       | 4,379    |
| Income taxes paid   | 2,414                        | 962      |

*The accompanying notes are an integral part of these condensed consolidated financial statements.*

## CES Energy Solutions Corp.

Notes to the Condensed Consolidated Financial Statements (unaudited)

(stated in thousands of Canadian dollars, except for share and per share amounts)

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### 1. The Company

CES Energy Solutions Corp. (the “Company” or “CES”) is a company domiciled in Canada and is incorporated under the Business Corporations Act (Alberta). CES’ principal place of business is located at Suite 1400, 332 – 6<sup>th</sup> Avenue SW, Calgary, Alberta, Canada T2P 0B2. The condensed consolidated financial statements of the Company as at and for the three months ended March 31, 2024 and 2023 comprise the accounts of the Company and its subsidiaries (together referred to as the “Company” or “CES”).

CES’ core business is to design, implement, and manufacture technically advanced consumable fluids and specialty chemicals for the North American oil and gas industry. CES operates under the following trade names and brands: AES Drilling Fluids, Jacam Catalyst, Proflow Solutions, Superior Weighting Products, Canadian Energy Services, PureChem Services, StimWrx Energy Services, Sialco Materials Ltd, and Clear Environmental Solutions.

### 2. Basis of Presentation

#### *Statement of Compliance*

These condensed consolidated financial statements have been prepared by management of the Company in accordance with International Accounting Standard (“IAS”) 34, “*Interim Financial Reporting*” and accordingly, do not include all disclosures required for annual financial statements. These condensed consolidated financial statements should be read in conjunction with the most recent audited annual consolidated financial statements and the notes thereto for the year ended December 31, 2023. These condensed consolidated financial statements were authorized for issue by the Company’s Board of Directors on May 8, 2024.

### 3. Material Accounting Policy Information, Estimates and Judgments

These condensed consolidated financial statements have been prepared following the same accounting principles and methods of computation as outlined in the Company’s annual consolidated financial statements for the year ended December 31, 2023. A description of accounting standards and interpretations that have been adopted by the Company can be found in the notes of the annual consolidated financial statements for the year ended December 31, 2023.

The preparation of the condensed consolidated financial statements requires management to make assumptions and estimates that affect the reported amounts of assets and liabilities at the date of the financial statements and reported amounts of income and expenses during the reporting period. These condensed consolidated financial statements include estimates, which by their nature, are uncertain. These assumptions and associated estimates are based on historical experience and other factors that are considered to be relevant. As such, actual results may differ from estimates and the effect of such differences may be material. Significant estimates and judgements used in the preparation of these condensed consolidated financial statements remained unchanged from those disclosed in the Company’s annual consolidated financial statements for the year ended December 31, 2023.

### 4. Property and Equipment

|                                       |                |
|---------------------------------------|----------------|
| <b>Balance at December 31, 2023</b>   | <b>306,475</b> |
| Additions                             | 22,489         |
| Transfers                             | (117)          |
| Disposals, net of depreciation        | (306)          |
| Depreciation                          | (11,091)       |
| Effect of movements in exchange rates | 5,753          |
| <b>Balance at March 31, 2024</b>      | <b>323,203</b> |

## CES Energy Solutions Corp.

Notes to the Condensed Consolidated Financial Statements (unaudited)

(stated in thousands of Canadian dollars, except for share and per share amounts)

### 5. Right of Use Assets

|                                       |               |
|---------------------------------------|---------------|
| <b>Balance at December 31, 2023</b>   | <b>75,640</b> |
| Additions                             | 4,877         |
| Transfers                             | 117           |
| Disposals, net of depreciation        | (568)         |
| Depreciation                          | (6,996)       |
| Effect of movements in exchange rates | 1,116         |
| <b>Balance at March 31, 2024</b>      | <b>74,186</b> |

### 6. Long-Term Debt

The Company's long-term debt is comprised of the following balances:

|  | As at          |                   |
|--|----------------|-------------------|
|  | March 31, 2024 | December 31, 2023 |
| Senior Facility                            | 106,717        | 142,458           |
| Canadian Term Loan Facility <sup>(1)</sup> | 250,000        | 250,000           |
|  | 356,717        | 392,458           |
| Less: unamortized debt issue costs         | (1,645)        | (1,842)           |
| <b>Total long-term debt</b>                | <b>355,072</b> | <b>390,616</b>    |

<sup>1</sup>Canadian Term Loan Facility includes current portion of \$31,200 (December 31, 2023 - \$20,800).

#### Senior Facility and Canadian Term Loan

The Company has syndicated and operating credit facilities, the total size of which is approximately C\$ equivalent \$700,000 consisting of an aggregated revolving facility (the "Senior Facility") of approximately C\$ equivalent \$450,000 and a Canadian Term Loan Facility of \$250,000. The syndicated and operating credit facilities mature on April 25, 2026, are secured by substantially all of the Company's assets, and includes customary terms, conditions and covenants.

As at March 31, 2024, the Senior Facility is comprised of a Canadian facility of \$300,000 and a US facility of US\$110,000 and had a net draw of \$105,072 (December 31, 2023 - net draw of \$140,616), with capitalized transaction costs of \$1,645 (December 31, 2023 - \$1,842). The Canadian Term Loan Facility was drawn down in full on November 30, 2023, and is subject to quarterly amortization payments of \$10,400 commencing in the third fiscal quarter following the drawdown, with the balance due upon maturity. Transaction costs attributable to the Senior Facility and the Canadian Term Loan Facility are recorded as part of each facility and amortized to finance costs over the remaining term.

As at March 31, 2024, the Company was in compliance with the terms and covenants of its lending agreements, as outlined below:

|   |       | Covenant          |
|---|-------|-------------------|
| Total Net Debt to EBITDA for the four quarters ended    | 1.258 | Not to exceed 4.0 |
| Net Senior Debt to EBITDA for the four quarters ended   | 1.258 | Not to exceed 3.0 |
| EBITDA to Interest Expense, for the four quarters ended | 7.677 | Must exceed 2.5   |

For the three months ended March 31, 2024, the Company recorded \$9,913 (2023 - \$10,248) in interest expense related to its long-term debt and lease balances, including the amortization of debt issue costs.

**CES Energy Solutions Corp.**

Notes to the Condensed Consolidated Financial Statements (unaudited)

(stated in thousands of Canadian dollars, except for share and per share amounts)

Scheduled principal payments on the Company's long-term debt at March 31, 2024, are as follows:

|                     |                |
|---------------------|----------------|
| 2024 - 9 months     | 20,800         |
| 2025                | 41,600         |
| 2026                | 294,317        |
| 2027                | —              |
| 2028 and thereafter | —              |
|                     | <b>356,717</b> |

**7. Share Capital***a) Authorized*

The Company is authorized to issue an unlimited number of common shares.

*b) Issued and outstanding*

A summary of the changes to common share capital is presented below:

|   | Three Months Ended<br>March 31, 2024 |                 | Year Ended<br>December 31, 2023 |          |
|---|--------------------------------------|-----------------|---------------------------------|----------|
|   | Number of<br>Shares                  | Amount          | Number of<br>Shares             | Amount   |
| Balance, beginning of period                            | <b>236,042,566</b>                   | <b>593,005</b>  | 254,515,682                     | 658,820  |
| Issued pursuant to stock-based compensation             | <b>3,041,182</b>                     | —               | 3,262,192                       | (2,181)  |
| Contributed surplus related to stock-based compensation | —                                    | <b>7,036</b>    | —                               | 7,136    |
| Issued pursuant to stock settled director fee           | <b>12,242</b>                        | <b>43</b>       | 59,592                          | 171      |
| Common shares repurchased and canceled through NCIB     | <b>(4,576,130)</b>                   | <b>(17,766)</b> | (21,794,900)                    | (70,941) |
| Balance, end of period                                  | <b>234,519,860</b>                   | <b>582,318</b>  | 236,042,566                     | 593,005  |

*Normal Course Issuer Bid ("NCIB")*

On July 21, 2023, the Company announced the renewal of its previous NCIB, which ended on July 20, 2023, to repurchase for cancellation up to 18,719,430 common shares, being 10.0% of the public float of common shares at the time of renewal. The renewed NCIB will terminate on July 20, 2024, or such earlier date as the maximum number of common shares are purchased pursuant to the NCIB or the NCIB is completed or is terminated at the Company's election. As at March 31, 2024, the Company has repurchased the maximum number of common shares and has completed the current NCIB. A summary of the Company's NCIB program is presented below:

|                         | Renewed NCIB<br>July 21, 2023 to<br>March 31, 2024  | Three Months Ended<br>March 31, 2024 | Since Inception<br>July 17, 2018 to<br>March 31, 2024 |
|-------------------------|---|--------------------------------------|---|
|                         | Common shares repurchased and canceled through NCIB | 18,719,430                           | 4,576,130   |
| Cash outlay             | 68,534  | 17,766                               | 154,046   |
| Average price per share | \$3.66  | \$3.88                               | \$2.63  |



**CES Energy Solutions Corp.**

Notes to the Condensed Consolidated Financial Statements (unaudited)

(stated in thousands of Canadian dollars, except for share and per share amounts)

*c) Net income per share*

In calculating the basic and diluted net income per share for the three months ended March 31, 2024 and 2023, the weighted average number of shares used in the calculation is shown in the table below:

|  | Three Months Ended March 31, |             |
|--|------------------------------|-------------|
|  | 2024                         | 2023        |
| Net income                                     | 54,458                       | 33,002      |
| Weighted average number of shares outstanding: |                              |             |
| Basic shares outstanding                       | 234,373,347                  | 254,882,825 |
| Effect of dilutive shares                      | 4,561,035                    | 5,967,864   |
| Diluted shares outstanding                     | 238,934,382                  | 260,850,689 |
| Net income per share - basic                   | \$0.23                       | \$0.13      |
| Net income per share - diluted                 | \$0.23                       | \$0.13      |

Excluded from the calculation of dilutive shares for the three months ended March 31, 2024, are 478,039 of RSUs (2023 - 1,667 of Share Rights) that are considered anti-dilutive.

**8. Stock-Based Compensation**

For the three months ended March 31, 2024, stock-based compensation expense of \$9,641 (2023 – \$3,139) was recorded in general and administrative expenses relating to the Company's stock-based compensation plans. As at March 31, 2024, a total of 11,725,993 common shares were reserved for issuance under the Company's Restricted Share Unit Plan and Stock Settled Director Fee Program, of which 6,969,579 common shares remained available for grant.

*a) Restricted Share Unit ("RSU") Plan*

CES' RSU Plan provides incentives to eligible employees, officers, and directors of the Company through the issuance of RSUs. The RSUs generally vest from one year, and up to three years, on the anniversary from the date of grant, subject to other such vesting schedules or conditions as determined by the Board of Directors. Throughout the vesting period, holders of Restricted Shares will be entitled to the dividend equivalents in the form of additional Restricted Shares on each dividend payment date, to be held in the RSU account until such time as the awards have vested. A summary of changes under the RSU plan is presented below:

|                              | Three Months Ended March 31, 2024 |               | Year Ended December 31, 2023 |               |
|------------------------------|-----------------------------------|---------------|------------------------------|---------------|
|                              | Restricted Share Units            | Average Price | Restricted Share Units       | Average Price |
| Balance, beginning of period | 5,342,676                         | \$2.50        | 5,922,363                    | \$1.83        |
| Granted during the period    | 2,416,752                         | 4.73          | 3,279,159                    | 2.83          |
| Reinvested during the period | 38,186                            | 2.50          | 183,236                      | 2.35          |
| Vested during the period     | (3,041,182)                       | 2.31          | (4,042,082)                  | 1.76          |
| Forfeited during the period  | (18)                              | 2.67          | —                            | —             |
| Balance, end of period       | 4,756,414                         | \$3.75        | 5,342,676                    | \$2.50        |

Included in the stock-based compensation expense for the three months ended March 31, 2024, is an expense of \$2,305 (2023 - \$1,725) relating to the Company's RSU Plan. The stock-based compensation costs for RSUs granted are based on the five day volume weighted average share price at the date of grant. The amount of compensation expense recorded for the three months ended March 31, 2024, was reduced by an estimated weighted average forfeiture rate of 0.27% (2023 - 0.40%) per year at the date of grant.

## CES Energy Solutions Corp.

Notes to the Condensed Consolidated Financial Statements (unaudited)

(stated in thousands of Canadian dollars, except for share and per share amounts)

### b) Phantom Share Unit ("PSU") Plan

CES' PSU Plan provides cash-settled incentives to eligible non-executive employees and consultants of the Company through the issuance of PSUs. The PSUs generally vest over three years, on the anniversary from the date of grant, subject to other such vesting schedules or conditions as determined by the Plan Administrator. Throughout the vesting period, holders of PSUs will be entitled to the dividend equivalents in the form of additional PSUs on each dividend payment date, to be held in the PSU account until such time as the awards have vested. A summary of changes under the PSU plan is presented below:

|                              | Three Months Ended March 31, 2024 | Year Ended December 31, 2023 |
|------------------------------|-----------------------------------|------------------------------|
|                              | Phantom Share Units               | Phantom Share Units          |
| Balance, beginning of period | 6,480,451                         | 5,860,999                    |
| Granted during the period    | —                                 | 3,908,971                    |
| Reinvested during the period | 46,312                            | 171,531                      |
| Vested during the period     | —                                 | (3,312,943)                  |
| Forfeited during the period  | (20,343)                          | (148,107)                    |
| Balance, end of period       | 6,506,420                         | 6,480,451                    |

Included in the stock-based compensation expense for the three months ended March 31, 2024, is an expense of \$7,336 (2023 - \$1,414) relating to the Company's PSU Plan. As at March 31, 2024, \$11,780 (2023 - \$7,402) was included in accounts payable and accrued liabilities and \$5,745 (2023 - \$2,590) was included in other long-term liabilities for outstanding PSUs.

### 9. Dividends

The Company declared dividends to holders of common shares for the three months ended March 31, 2024, as follows:

|                          | Dividend Record Date | Dividend Payment Date | Per Common Share | Total |
|--------------------------|----------------------|-----------------------|------------------|-------|
| March 2024               | Mar 29               | Apr 15                | \$0.030          | 7,036 |
| Total dividends declared |                      |                       | \$0.030          | 7,036 |

### 10. Commitments

The Company has commitments related to short-term leases, leases of low-value assets, variable payments associated with long-term leases, and inventory and capital commitments as at March 31, 2024, with payments due as follows:

|                  |        |
|------------------|--------|
| Less than 1 year | 23,014 |
| 1-5 years        | —      |
| 5+ years         | —      |
| Total            | 23,014 |

*Payments denominated in foreign currencies have been translated using the March 31, 2024 exchange rate.*

The Company is involved in litigation and disputes arising in the normal course of operations. Management is of the opinion that any potential litigation will not have a material adverse impact on the Company's financial position or results of operations, and therefore, the commitment table does not include any provisions for outstanding litigation and potential claims.

## CES Energy Solutions Corp.

Notes to the Condensed Consolidated Financial Statements (unaudited)  
(stated in thousands of Canadian dollars, except for share and per share amounts)

### 11. Supplemental Information

The changes in non-cash working capital were as follows:

|   | Three Months Ended March 31, |               |
|---|------------------------------|---------------|
|   | 2024                         | 2023          |
| (Increase) decrease in current assets:                  |                              |               |
| Accounts receivable <sup>(1)</sup>                      | (26,690)                     | 14,295        |
| Inventory   | 1,567                        | (8,472)       |
| Prepaid expenses and deposits                           | 8,476                        | 7,643         |
| Increase (decrease) in current liabilities:             |                              |               |
| Accounts payable and accrued liabilities <sup>(2)</sup> | 20,265                       | (1,531)       |
| Effects of movement in exchange rate                    | 10,104                       | (670)         |
|   | <b>13,722</b>                | <b>11,265</b> |
| Relating to:  |                              |               |
| Operating activities                                    | 12,163                       | 10,613        |
| Investing activities                                    | 1,559                        | 652           |

<sup>1</sup>Includes income taxes receivable.

<sup>2</sup>Includes income taxes payable and other long-term liabilities relating to the cash-settled PSU plan.

For the three months ended March 31, 2024 and 2023, changes in non-cash working capital relating to investing activities have been included in “Investment in property and equipment” on the condensed consolidated statements of cash flows.

### 12. Geographical Information

Geographical information relating to the Company’s activities is as follows:

|               | Revenue                      |                |
|---------------|------------------------------|----------------|
|               | Three Months Ended March 31, |                |
|               | 2024                         | 2023           |
| United States | 387,674                      | 368,975        |
| Canada        | 200,904                      | 188,721        |
|               | <b>588,578</b>               | <b>557,696</b> |

  

|        | Long-Term Assets <sup>(1)</sup> |                   |
|--------|---------------------------------|-------------------|
|        | March 31, 2024                  | December 31, 2023 |
|        | United States                   | 360,943           |
| Canada | 134,330                         | 133,301           |
|        | <b>495,273</b>                  | <b>480,026</b>    |

<sup>1</sup>Includes: Property and equipment, right of use assets, intangible assets, other assets and goodwill.

**STOCK EXCHANGE LISTINGS**

Toronto Stock Exchange  
Trading Symbol: CEU

OTC

Trading Symbol: CESDF

**BOARD OF DIRECTORS**

Philip J. Scherman<sup>1</sup>  
Chairman

John M. Hooks<sup>2,3</sup>

Spencer D. Armour III<sup>2,3</sup>

Kyle D. Kitagawa<sup>1,2</sup>

Stella Cosby<sup>3,4</sup>

Ian Hardacre<sup>1,4</sup>

Joe Wright<sup>1,4</sup>

Kenneth E. Zinger

<sup>1</sup>Member of the Audit Committee

<sup>2</sup>Member of the Compensation Committee

<sup>3</sup>Member of the Corporate Governance and Nominating  
Committee

<sup>4</sup>Member of the Health, Safety and Environment  
Committee

**EXECUTIVE OFFICERS**

Kenneth E. Zinger  
President & Chief Executive Officer  
President, Canadian Operations

Anthony M. Aulicino  
Chief Financial Officer

James F. Strickland  
President, US Drilling Fluids

Vernon J. Disney  
President, US Production Chemicals

**CORPORATE SECRETARY**

Matthew S. Bell

**AUDITORS**

Deloitte LLP  
Calgary, AB

**BANKERS**

Scotiabank Canada, Calgary, AB

**LEGAL COUNSEL**

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